## The Benefits of Failure

I have racked my mind and heart for what I ought to say to you today. I have asked myself what I wish I had known at my own graduation, and what important lessons I have learned in th 21 years that have expired between that day and this. I have come up with two answers. On this wonderful day when we are gathered together to celebrate your academic success, I have decided to talk to you about the benefits of failure. And as you stand on the threshold of what is sometimes called "real life," I want to extol the crucial importance of imagination.

One of the many things I learned at the end of that Classics corridor down which I ventured at the ag of 18, in search of something I could not then define, was this, written by the Greek author Plutarch: What we achieve inwardly will change outer reality. That is an astonishing statement and yet proven a thousand times every day of our lives. It expresses, in par, our inescapable connection with the outside world, the fact that we touch other people's live simplyby existing.

I wish you all very good lives.